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**Nottingham
City Council**

Nottingham City Council Health and Adult Social Care Scrutiny Committee

Date: Tuesday 30 January 2024

Time: 3:00pm

Place: Ground Floor Committee Room - Loxley House, Station Street, Nottingham,
NG2 3NG

Councillors are requested to attend the above meeting to transact the following business

Director for Legal and Governance

Scrutiny and Audit Support Officer: Adrian Mann

Direct Dial: 0115 876 4353

- 1 Apologies for Absence**
- 2 Declarations of Interests**
- 3 Minutes** 3 - 8
Minutes of the meeting held on 14 December 2023, for confirmation
- 4 New Health Scrutiny Regulations and Statutory Guidance** 9 - 12
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- 5 Impact of the Proposed 2024-25 Budget on Adult Social Care** 13 - 22
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- 6 Work Programme** 23 - 30
Report of the Statutory Scrutiny Officer

If you need advice on declaring an interest in any item on the agenda, please contact the Scrutiny and Audit Support Officer shown above before the day of the meeting, if possible.

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Nottingham City Council

Health and Adult Social Care Scrutiny Committee

Minutes of the meeting held in the Ground Floor Committee Room - Loxley House, Station Street, Nottingham, NG2 3NG on 14 December 2023 from 10:00am to 10:56am

Membership

Present

Councillor Georgia Power (Chair)
Councillor Saj Ahmad (Vice Chair)
Councillor Maria Joannou (Vice Chair)
Councillor Michael Edwards
Councillor Kirsty Jones
Councillor Eunice Regan

Absent

Councillor Farzanna Mahmood
Councillor Sarita-Marie Rehman-Wall

Colleagues, partners and others in attendance:

- Alex Ball - Director of Communications and Engagement, NHS Nottingham and Nottinghamshire Integrated Care Board
- Phil Britt - Programme Director, Nottingham University Hospitals NHS Trust
- Adrian Mann - Scrutiny and Audit Support Officer
- Kate Morris - Scrutiny and Audit Support Officer
- Dr Mark Simmonds - Deputy Medical Director, Nottingham University Hospitals NHS Trust
- Mark Wightman - Director of Strategy and Reconfiguration, NHS Nottingham and Nottinghamshire Integrated Care Board

25 Apologies for Absence

Councillor Farzanna Mahmood – work commitments
Councillor Sarita-Marie Rehman-Wall – personal reasons

Sarah Collis (Healthwatch Nottingham and Nottinghamshire)

26 Declarations of Interests

In the interests of transparency, Councillor Saj Ahmad stated that she is an employee of NHS England and the Department of Health and Social Care.

27 Minutes

The Committee confirmed the minutes of the meeting held on 16 November 2023 as a correct record and they were signed by the Chair.

28 Tomorrow's Nottingham University Hospitals NHS Trust - Proposed Public Consultation

Alex Ball and Mark Wightman, Director of Communications and Engagement and Director of Strategy and Reconfiguration at the NHS Nottingham and Nottinghamshire Integrated Care Board (ICB), and Phil Britt and Dr Mark Simmonds, Programme Director and Deputy Medical Director at the Nottingham University Hospitals NHS Trust (NUH), presented a report on the work being carried out on the development of the Tomorrow's NUH project for the purposes of starting a formal public consultation on the proposals. The following points were raised:

- a) The report and its appendices outline the Tomorrow's NUH proposals, Pre-Consultation Business Case and Consultation Plan. The scheme has four main elements:
 - consolidating care services for women and children at the Queen's Medical Centre (QMC);
 - consolidating emergency care services at the QMC;
 - consolidating elective care services at the City Hospital; and creating a two-site 'centre of excellence' for cancer treatment.

- b) The original timeline aimed for the completion of the Tomorrow's NUH project by 2030. However, NHS England has since needed to prioritise works to other hospitals where deteriorating Reinforced Autoclaved Aerated Concrete has been identified. This means that the NUH scheme will be started later than originally anticipated. The ICB Board will meet on 11 January 2024 to discuss the project and when a full public consultation would best be carried out.

- c) The approach to the public consultation on the proposals has been designed to reach as wide a demographic of the population as possible, and will be monitored proactively throughout so that action can be taken if it becomes apparent that the views of certain key groups or communities are not being represented. All consultation materials will be produced in the top 5 most-spoken languages in Nottingham and Nottinghamshire, as well as in easy-to-read formats. There will be a series of consultation events (including online, face-to-face and telephone consultation) and public meetings – and NUH and the ICB will be working to reach people outside Nottinghamshire who might also be users of the QMC and City Hospital.

- d) A significant focus of the consultation will be actively going to places where people are and engaging with them where they are comfortable, such as at social groups, community activities and similar settings. There will also be sessions to explore specific focuses such as mental health, green issues, travel plans and maternity services.

- e) Information on the Tomorrow's NUH project was presented previously at the Committee meeting on 12 October 2023 and members raised a number of points. In response, the ICB and NUH have undertaken:
 - extensive stakeholder mapping to ensure that people living near the QMC and City hospitals are engaged with closely;
 - enhanced communication with NUH staff, including Union briefings, walk-arounds and drop-in sessions;

- the production of easy-read documents to ensure that the consultation is fully accessible to people with lower levels of literacy, with materials in multiple languages; and
- the development of integrated impact assessments, with a Travel Advisory Group established to support accessibility and 'green' themes.

The Committee raised the following points in discussion:

- f) The Committee asked how it will be demonstrated to those taking part in the consultation that their voices will be considered and have an impact on the Tomorrow's NUH proposals. It was explained that, in all of the consultation material distributed, NUH and the ICB will highlight the original plans and how these have been altered and adjusted following initial feedback from patients, partners and stakeholders. There are clear examples of how plans have been changed that will be highlighted to help show that the feedback from the consultation is valuable in shaping the proposals.
- g) The Committee asked what work had been done around transport to the two main hospital sites and, in particular, whether local public transport providers had been approached to consider updating routes to ensure that the train, tram and bus lines could more easily inter-change. It was reported that a Transport working group had been established to look at travel issues for staff and patients to the hospital sites. Work is underway to review car parking, transport routes and other travel issues, and will continue throughout the process. The working group is made up of people with lived experience of accessing the hospital sites by a range of different transportation methods, as well as transport industry partners and stakeholders.
- h) The Committee queried the timelines around completing the project development stages and then achieving practical Planning Permission, and whether sufficient time had been planned into the programme to allow for those processes. It was confirmed that the Planning process has been factored in and initial discussions with Planning colleagues within the Council had taken place to give an informed opinion for the draft timeline for works.
- i) The Committee asked whether there was a definitive start time for the consultations, when public meetings and other engagement would be scheduled and how many events there would be. Dates for the start of the consultation have not yet been finalised, but the ICB Board is meeting to consider the start of the consultation at its meeting in early January. The duration for public consultation is yet to be confirmed and will depend on the start date, but will be flexible to ensure that any active changes can be made to allow feedback for under-represented groups to be captured. The Committee will be kept informed of the activities taking place as part of the consultation as it progresses.
- j) The Committee noted that elections were taking place in May 2024 for the Mayor of the new East Midlands Combined County Authority and for the Nottinghamshire Police and Crime Commissioner, and asked whether this would have an impact on the planning of the consultation period. The NHS' general guidance is that consultations that are underway should be completed within any pre-election period, while any new consultation should not be started within a pre-election

period. Members commented that a consultation start date should be set as soon as possible, given that a General Election could also be announced during 2024.

- k) The Committee asked whether there was any more information about the future of the University of Nottingham's medical school on the QMC campus, and how this was being factored into the Tomorrow's NUH programme. It was reported that although there had been initial conversations with the university, no decision was due to be taken on the medical school in the near future. The building would be costly to convert for clinical use, so initial suggestions for usage could be for non-clinical services. However, there are no preliminary or early plans in place as there are currently too many variables. Until the university make a final decision on the future of the medical school, the Tomorrow's NUH plans will remain agile and adaptable to make the most of what ever opportunities arise.
- l) The Committee asked for summary of the projected programme timetable. The consultation would start following the ICB Board's approval, which would be during January at the earliest. The consultation would then run, with changes made to the proposals following the end of the consultation. The ICB would create a Decision-Making Business Case within around six months of the consultation closing, with NUH then producing a Capital Business Case to detail construction and building costs. NUH would then undertake detailed planning through business cases and clinical modelling, working with staff, stakeholders and technical experts to design the facilities. The development work following the consultation would likely take three to five years, with the intention of Planning Permission being in place by 2028 at the earliest. The construction phase would then be likely to take around three years.
- m) The Committee raised concerns that there could be a number of people in local proximity to the City Hospital campus who would not be in favour of the planned changes as they would need to go to QMC for certain services, instead. It was confirmed that the changes would mean increased travel for some patients. However, in overall terms, the number of people in favour of the changes in the early engagement process was high. Although the Tomorrow's NUH programme focuses on the hospital sites, there is also work underway to increase the treatment options in more localities, such as the delivery of some maternity services from the Mary Potter Centre. The Transport group has a particular focus on those people who will be affected by additional travel time and what mitigation can be put in place to minimise the impact.
- n) The Committee highlighted that hearing from women about maternity and children's issues was vital, and also requested that a specific focus be included to hear them about other particular women's health issues. It was confirmed that this specific measure could be added to the consultation process. Members recommended that other groups should also be engaged with as part of the consultation, including people with care experience, young people and working-age adults who were not regular service users.

The Chair thanked the representatives of the ICB and NUH for attending the meeting to present the report and answer the Committee's questions.

Resolved:

- 1) To request that, following the ICB Board meeting on 11 January 2024, the Committee is informed when it is planned for the public consultation to start and, on the basis of this, what the anticipated timetable for the commencement and delivery of the Tomorrow's NUH project will be.**
- 2) To request, in relation to the consultation, that:**
 - a) further information is shared on the stakeholder mapping process that has formed part of delivery planning;**
 - b) the Committee is updated on the proposed volume of consultation activity once this has been planned fully;**
 - c) the Committee is updated on how engagement with hard-to-reach communities is progressing, once the consultation is underway; and**
 - d) care is taken to ensure that women are a properly targeted group in the consultation in relation to their specific health needs, along with users of mental health services, young people (particularly children in care and care leavers) and working-age adults.**
- 3) To request that further information is provided on the Equality Impact Assessment (EIA) work carried out to date, and that the Committee is kept informed as to the development of the final EIA documents.**
- 4) To recommend that:**
 - a) a clear travel plan is developed to show how people will be able to access the hospital sites easily (particularly for communities that live locally to one hospital, but would now need to travel to another to access certain services);**
 - b) people who are primarily public transport users, with limited or no access to a car, are represented on the Travel Group; and**
 - c) active engagement is carried out with Nottingham City Transport and the Council's Portfolio Holder for Transport as part of planning an integrated transport system for the hospital sites.**
- 5) To recommend that it is vital that there is a clear 'green' theme to the Tomorrow's NUH project, with opportunities to work towards achieving carbon neutrality taken wherever possible.**
- 6) To recommend that proactive engagement with the University of Nottingham is carried out where appropriate regarding its potential proposals to relocate its Medical School from the Queen's Medical Centre Campus, at this could have an impact on the final Tomorrow's NUH proposals.**
- 7) To recommend that proactive engagement should be carried out to ensure that NUH staff and their unions are kept fully informed in relation to the development of the Tomorrow's NUH project.**

29 Work Programme

The Chair presented the Committee's current Work Programme. The following points were discussed:

- a) It is intended that the Committee's next meeting on 18 January 2024 will take a close focus on the potential service impacts of the upcoming 2024/25 Council Budget on Adult Social Care services.

The Committee noted the work programme.

**Health and Adult Social Care Scrutiny Committee
30 January 2024**

New Health Scrutiny Regulations and Statutory Guidance

Report of the Statutory Scrutiny Officer

1 Purpose

- 1.1 To inform the Committee of the new powers being introduced for the Secretary of State to intervene in the development of proposals for the reconfiguration of local health services, and the impact of these new powers on the Health Scrutiny process.

2 Action required

- 2.1 The Committee is asked to:

- 1) note the Secretary of State's new powers and their practical effects on the Health Scrutiny process, coming into force from 31 January 2024; and
- 2) note that the Committee's formal Terms of Reference will be reviewed for any amendments required as a result of the new legislative position.

3 Background information

- 3.1 From 31 January 2024, new measures will be in place to give the Secretary of State a broad power of intervention in relation to proposals for the reconfiguration of local health services – where, currently, the Secretary of State would only become involved if the proposals were referred on to them by a relevant Health Scrutiny Committee (HSC) in the event of a dispute that it has not been possible to resolve at the local level. Instead of a direct power of referral to the Secretary of State, HSCs (alongside the local Healthwatch group) will now have the right to be formally consulted on how the Secretary of State's new powers of 'call in' for a given proposal for changes to health services in their area will be used.
- 3.2 Going forward, anyone (including a HSC) may ask the Secretary of State to call in proposals for health service reconfigurations if they have concerns about them. However, proposals will only be called in under exceptional circumstances, where:
- a) it is clear that attempts have been made to resolve the concerns expressed through the local NHS commissioning body and the local authority/HSC;
 - b) NHS commissioning bodies and local authorities/HSCs have already taken steps to seek to resolve the issues themselves;
 - c) there are concerns that the proper processes for developing and consulting on the proposals have not been followed correctly by the NHS commissioning body or the provider; and/or

- d) a decision has been made, but concerns remain that a proposal is not in the best interests of the health service in the area.
- 3.3 The Secretary of State's powers to call in proposals will be used as a last resort, and only when it is considered that all local methods for resolution have been exhausted. Where a proposal is formally called in, the Secretary of State will consult the stakeholders (including local authorities/HSCs) in considering what action to take. Should the Secretary of State decide to intervene and make formal directions, the relevant NHS commissioners and providers must comply with those directions.
- 3.4 All other aspects of the Health Scrutiny process remain unchanged by the Secretary of State's new powers, including the ability of HSCs to:
- a) review and scrutinise matters relating to the planning, provision and operation of the health service in their area;
 - b) require information to be provided by NHS bodies about the planning, provision and operation of health services that is reasonably needed to carry out effective Health Scrutiny;
 - c) require employees (including non-executive directors) of NHS bodies to attend meetings to answer questions;
 - d) make reports and recommendations to NHS bodies and expect a response within 28 days; and
 - e) set up Joint Health Scrutiny Committees with other local authorities and/or delegate Health Scrutiny functions to an Overview and Scrutiny Committee of another local authority.
- 3.5 A HSC's status as a statutory consultee on the proposed reconfiguration of local health services also remains in place, with NHS commissioners and providers required to continue to engage with HSCs in the same way as they do currently. NHS commissioners will have new duties to notify the Department for Health and Social Care where a significant reconfiguration of health services is proposed, with evidence that the relevant HSC had been consulted and provided its views.
- 3.6 The Committee's formal Terms of Reference will be reviewed for any amendments required as a result of the new legislative position.

4 List of attached information

- 4.1 None

5 Background papers, other than published works or those disclosing exempt or confidential information

- 5.1 None

6 Published documents referred to in compiling this report

- 6.1 [Health scrutiny and the new reconfiguration arrangements](#) (9 January 2024)

- 6.2 [Advice to local authorities on scrutinising health services](#) (9 January 2024)
- 6.3 [Reconfiguring NHS services – ministerial intervention powers](#) (9 January 2024)
- 6.4 [Health overview and scrutiny committee principles](#) (29 July 2022)
- 6.5 [Planning, assuring and delivering service change for patients](#) (9 May 2022)

7 Wards affected

- 7.1 All

8 Contact information

- 8.1 Adrian Mann, Scrutiny and Audit Support Officer
adrian.mann@nottinghamcity.gov.uk

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Health and Adult Social Care Scrutiny Committee 30 January 2024

Impact of the Proposed 2024/25 Budget on Adult Social Care

Report of the Statutory Scrutiny Officer

1 Purpose

- 1.1 To scrutinise the service impacts of the specific 2024/25 Budget proposals that fall within the remit of the Committee.
- 1.2 To note that the overall financial impact of the budget, and the service impacts of proposals that fall outside of the remit of the Committee, will be scrutinised by the other Scrutiny committees at their meetings in January and February, as these matters fall outside the Committee's Terms of Reference.

2 Action required

- 2.1 To discuss the service impacts of individual proposals put forward from the Adult Social Care Service with the senior officers and Portfolio Holder present, gather information and draw conclusions.
- 2.2 To provide feedback to the relevant Portfolio Holder.

3 Background information

The Role of Overview and Scrutiny

- 3.1 All Councils operating Executive Governance arrangements are required to establish Overview and Scrutiny Committees. These Committees act as a check and balance to the power of the Executive, holding decision-makers to account for their decisions, reviewing proposals and supporting the development of policy. When operating effectively, Overview and Scrutiny supports effective decision-making and good governance through processes of supportive yet robust challenge and transparent public accountability.
- 3.2 As part of its governance improvement work, the Council has recently reviewed the structure, operation and support for Overview and Scrutiny to ensure that it can deliver the above aims as effectively as possible, thereby supporting the Council's overall improvement journey. A new structure for Overview and Scrutiny (with dedicated officer support) was established in May 2023 with five committees, each linked to one of the Council's Directorates, with separate Committees for Children's Services and Health and Adult Social Care. Each of these Committees has a role to play in the scrutiny of the budget and these roles are outlined in this report.

Scrutiny of the Proposed Budget

- 3.3 All Councils are legally required to agree a balanced budget, outlining how resources will be allocated to enable them to deliver their statutory responsibilities within their financial means. Drawing up proposals to deliver a balanced budget for 2024/25 has been exceedingly challenging due to reductions in funding for local authorities, increases in demand for services where statutory duties exist (particularly Children's and Adult's social care and homelessness) and inflationary and other pressures. This has resulted in the need to put forward proposals to stop or reduce some services in order to seek to balance the budget.
- 3.4 In Nottingham, proposals have been drawn up by the Council's Executive Councillors and senior officers. At its meeting on 19 December 2023, the Executive Board agreed to put these proposals to the public with a formal consultation process for those proposals requiring it. Proposals not requiring formal consultation were shared in the interests of transparency. Extracts from the appendices to the Executive Board report containing the proposals that fall within this Committee's remit are attached to this report.

Scrutiny of the Impact of Individual Proposals

- 3.5 This Committee is responsible for scrutinising the service impact of individual proposals put forward from the Adult Social Care Service. This falls outside of the formal consultation process, but it is important that the service impacts are scrutinised by the relevant committee. Any comments or recommendations should be fed back to the Portfolio Holder responsible. Matters to consider could include:
- a) what impact the proposals will have on service users and citizens, and how these impacts might be mitigated;
 - b) how effectively equalities have been considered as part of the proposals; and
 - c) the impact proposals may have on each other.
- 3.6 The service impact of the individual proposals put forward from the Council's other directorates will be scrutinised by the four other Overview and Scrutiny Committees at their meetings in January and February, with comments fed back to the relevant Portfolio Holders. In addition, the Corporate Scrutiny Committee, as the Scrutiny Committee responsible for Finance, will provide feedback to the Executive on the overall budget as part of the formal consultation process. These matters fall outside of the Terms of Reference for this Committee and should not form part of the considerations at this meeting.

4 List of attached information

- 4.1 Report: Impact of the Proposed 2024/25 Budget on Adult Social Care
(document to follow)
Appendix 1: Adult Social Care Savings Proposals

5 Background papers, other than published works or those disclosing exempt or confidential information

5.1 None

6 Published documents referred to in compiling this report

6.1 Report to, and Minutes of, the Executive Board meeting held on [19 December 2023](#) (Budget Strategy and Medium-Term Financial Plan 2024/25 to 2027/28)

6.2 [2024/25 Budget Savings Proposals Consultation](#)

7 Wards affected

7.1 All

8 Contact information

8.1 Nancy Barnard, Head of Governance and Statutory Scrutiny Officer
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Health and Adult Social Care Scrutiny Committee
30 January 2024

Report on the Impact of the Proposed 2024/25 Budget on Adult Social Care

Document to follow

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Proposal Reference	Option Type	Directorate / Department	Proposal Title	Proposal Narrative	2024/25 £m	2025/26 £m	2026/27 £m	2027/28 £m	Cumulative MTFP Impact £m	Cumulative Staffing Impact FTE
DP(D)-2417	Manage Demand	Communities, Environment & Resident Services	Improve recycling performance	Implementation of a side waste policy to regularise domestic waste tonnages collected and a programme of activity to support residents in presenting consistent materials for recycling thereby reducing contamination penalties.	(0.250)	(0.250)	0.000	0.000	(0.500)	0
SUB TOTAL: MANAGE DEMAND					(0.250)	(0.250)	0.000	0.000	(0.500)	0

Proposals shaded in grey have been endorsed by Executive Board

DP(D)-2423	Charge More	Communities, Environment & Resident Services	Increased income from Woodthorpe Nursery	Additional income generation through a fees and charges review and an increased number of community events taking place at the Woodthorpe nursery and plant shop	(0.010)	0.000	0.000	0.000	(0.010)	0
DP(D)-2430	Charge More	Communities, Environment & Resident Services	Introduce charges for garden waste collection	To continue to offer a kerbside collection for residents who wish to pay for the service. Free disposal will be available at the Household Waste Recycling Centre.	(0.292)	(0.208)	0.000	0.000	(0.500)	0
DP(E)-2408b	Charge More	Growth & City Development	Proposal to introduce a charge for use of public toilets	Introduction of charges for use of Greyhound Street public toilets.	(0.064)	0.000	0.000	0.000	(0.064)	0
SUB TOTAL: CHARGE MORE					(0.366)	(0.208)	0.000	0.000	(0.574)	0

Proposals shaded in grey have been endorsed by Executive Board

DP(A)-2401 DP(A)-2402 DP(A)-2403	Reduce Costs	Adults	Restructure and reduce Adult Social Care Assessment function	Restructure and reduce tiers of management and overall resource across the Adult Social Care Assessment function including Occupational Therapy and Sensory Teams.	(0.636)	(1.567)	0.000	0.000	(2.203)	(40)
DP(A)-2411	Reduce Costs	Adults	Close Jackdawe in-house homecare and source from external market	Close Jackdawe in-house homecare service and commission homecare packages from external care providers.	(0.189)	(0.095)	0.000	0.000	(0.284)	(46)
DP(E)-2402	Reduce Costs	Adults	Closure of Barkla Close and purchase of Residential Respite Care from the external market.	Closure of Barkla Close In-house Residential Respite care for adults with learning disabilities and to instead commission this respite care from the external market..	(0.061)	(0.061)	0.000	0.000	(0.123)	(13)
DP(A)-2473	Reduce Costs	Childrens	Reduces Youth Service	Closure of the Ridge Adventure Playground and Bulwell Play and Youth Centre with increase targeting of youth services to those young people in most need.	(0.145)	(0.073)	0.000	0.000	(0.218)	(6)
DP(A)-24225	Reduce Costs	Growth & City Development	Reduce public transport infrastructure	To reduce provision in the city to only provide accessible bus stops and remove funding to operate two bus-based park and ride sites and Victoria Bus Station.	(0.158)	(0.342)	0.000	0.000	(0.500)	(4)

Proposal Reference	Option Type	Directorate / Department	Proposal Title	Proposal Narrative	2024/25 £m	2025/26 £m	2026/27 £m	2027/28 £m	Cumulative MTFP Impact £m	Cumulative Staffing Impact FTE
DP(A)-24255	Reduce Costs	Growth & City Development	Reduction in Not in Employment, Education or Training Prevention Budget	Review and restructure the Not in Employment, Education or Training prevention services across the city.	0.000	(0.100)	0.000	0.000	(0.100)	0
SUB TOTAL: REDUCE COSTS					(4.759)	(3.378)	0.000	0.000	(8.137)	(156)

Proposals shaded in grey have been endorsed by Executive Board

DP(A)-2412	Cease/ Stop	Adults	Cease all grant funding of Lunch Clubs	Cease grant funding for all lunch clubs recipients.	(0.037)	(0.037)	0.000	0.000	(0.073)	0
DP(A)-2410	Cease/ Stop	Adults	Close The Oaks and Cherry Trees Residential Care Homes for Adults	Close or sell the existing in-house residential homes as a business and provide care through external providers as required.	0.000	0.000	0.000	(0.313)	(0.313)	(88)
DP(A)-2458	Cease/ Stop	Education	Close Colwick Park Activity Centre	Closure of Colwick Park Activity Centre which provides outdoor sport and learning opportunities for children and young people.	(0.095)	(0.032)	0.000	0.000	(0.126)	(5)
DP(A)-2404	Cease/ Stop	Adults	Cease Chronically Sick and Disabled Persons Telephone Service	Cease existing service and meet any assessed needs through the individuals' care package, where required.	(0.010)	(0.005)	0.000	0.000	(0.015)	0
DP(E)-2412	Cease/ Stop	Communities, Environment & Resident Services	Reduction of Community Protection and Resident Development service areas	Reduction of both the Community Protection and Resident Development services. Requirement to deliver duties relating to environmental enforcement and antisocial behaviour will be met.	(2.274)	(0.758)	0.000	0.000	(3.032)	(63)
DP(E)-2409	Cease/ Stop	Communities, Environment & Resident Services	Review of Community Centres	Review of the current operational model for Community Centres to seek to remove all Council contribution from their operation.	(0.337)	(0.337)	0.000	0.000	(0.674)	(6)
DP(D)-2425	Cease/ Stop	Communities, Environment & Resident Services	Permanent closure of City Centre water features	To remove maintenance budgets for the water features at Old Market Square and Sneinton Square.	(0.030)	0.000	0.000	0.000	(0.030)	0
DP(D)-2427	Cease/ Stop	Communities, Environment & Resident Services	To cease to deliver an in-house pest control service	Externally commission pest control work at Council assets and direct social housing tenants to external pest control providers.	(0.029)	(0.029)	0.000	0.000	(0.058)	(3)
DP(E)-2429	Cease/ Stop	Communities, Environment & Resident Services	Cease contributions to the Cultural Sector	Removal of contribution to the cultural sector.	(0.198)	0.000	0.000	0.000	(0.198)	0

Proposal Reference	Option Type	Proposal Title	Proposal Narrative	2024/25 £m	2025/26 £m	2026/27 £m	2027/28 £m	Cumulative MTFP Impact £m	Cumulative Staffing Impact FTE
DP(A)-2407	Charge More	Grant funding of Sheltered Alarm costs	Sheltered alarm costs for adults in care will be funded from the Housing Revenue Account	(0.177)	0.000	0.000	0.000	(0.177)	0
DP(A)-2408	Charge More	Expand Deputyship Service leading to increased fee revenue	Expansion of the Deputyship service to accommodate citizens who currently benefit only from appointeeship via Adult Residential Services, but who require Deputyship. This would ensure a more effective and efficient process for both the citizen and the Council.	0.000	(0.300)	0.000	0.000	(0.300)	0
DP(C)-2402	Reduce Costs	Consistent purchasing of Adult Social Care home care packages	Ensure all packages of home care are purchased at contracted provider rates. This may mean a change in care provider for some citizens.	0.000	(0.210)	0.000	(0.000)	(0.210)	0
DP(A)-2405	Reduce Costs	Reduce Learning and Development Team resource	Reduction in resource of Learning and Development Team.	(0.026)	(0.013)	0.000	0.000	(0.039)	(1)
DP(A)-2406	Reduce Costs	Increase impact of social care reablement to reduce need for long-term care	Reduce ongoing need for homecare through changes in social care reablement work to increase citizens' independence.	0.000	(0.300)	0.000	0.000	(0.300)	0
DP(A)-2409	Reduce Costs	Reduce the Personalisation Hub capacity	Reduce resources and redesign our Personalisation Hub which supports citizens with direct payments.	(0.148)	(0.148)	0.000	0.000	(0.295)	(6)
DP(C)-2401	Reduce Costs	Adult Social Care Placements - External	Review and revision of external placement policy guidance to enable the service to continue to meet the care needs of citizens in the most appropriate way.	0.000	(1.184)	0.000	0.000	(1.184)	0
DP(C)-2405	Reduce Costs	External Residential and Nursing Care Placements	Reduce the cost of existing care packages by securing at contracted rate.	0.000	(1.071)	0.000	0.000	(1.071)	0
DP(E)-2406	Reduce Costs	Reduce Social Care Reform Activity	Reduction in resources allocated to planned improvement and transformation works, and ceasing some of this work.	(0.511)	(0.170)	0.000	0.000	(0.681)	(7)
SUB TOTAL: ADULTS				(0.861)	(3.396)	0.000	(0.000)	(4.257)	(14)

Proposals shaded in grey have been endorsed by Executive Board

DP(E)-2401	Manage Demand	Restructure support to prevent admission of young people in to residential care	Restructure resource to the Strengthening Families at Home service to prevent young people from coming into residential care	(0.900)	(0.400)	0.000	0.000	(1.300)	0
DP(A)-2472	Reduce Costs	Youth Justice Service	Remove vacant posts and re-structure of staffing, roles and responsibilities.	(0.100)	(0.100)	0.000	0.000	(0.200)	(5)
DP(A)-2477	Reduce Costs	Reduction in administrative support	Reduction in resources for support work	(0.123)	(0.062)	0.000	0.000	(0.185)	(4)

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Health and Adult Social Care Scrutiny Committee 30 January 2024

Work Programme

Report of the Statutory Scrutiny Officer

1 Purpose

- 1.1 To consider the Committee's work programme for 2023/24, based on the issues identified by Committee members at previous meetings and any further suggestions arising from this meeting.

2 Action required

- 2.1 The Committee is asked to note the work that is planned for the remainder of the 2023/24 municipal year and to make any amendments, as required.

3 Background information

- 3.1 The Committee has been established to:
- hold local decision-makers (including the Council's Executive for matters relating to Adult Social Care and Public Health, and the commissioners and providers of local health services) to account for their decisions, actions, performance and management of risk;
 - review the existing policies and strategies of the Council and other local decision-makers where they impact on Adult Social Care and/or the health of Nottingham citizens;
 - contribute to the development of new policies and strategies of the Council and other local decision-makers where they impact on Adult Social Care and/or the health of Nottingham citizens;
 - explore any matters relating to Adult Social Care and/or health affecting Nottingham and/or its citizens;
 - make reports and recommendations to the relevant local agencies with respect to the delivery of their functions (including the Council and its Executive, and the commissioners and providers of local health services);
 - exercise the Council's statutory role in scrutinising health services for Nottingham in accordance with the NHS Act 2006 (as amended) and associated regulations and guidance;
 - be part of the accountability of the whole health system and engage with commissioners and providers of health services and other relevant partners (such as the Care Quality Commission and Healthwatch); and
 - review decisions made but not yet implemented by the Council's Executive, in accordance with the Call-In Procedure.
- 3.2 As well as the broad powers held by all of the Council's Overview and Scrutiny bodies, the Committee holds the following additional powers and rights as part of its remit for health:

- to review any matter relating to the planning, provision and operation of health services in the area;
- to require members of the Council's Executive and representatives of commissioners and providers of NHS and Public Health-funded services to provide information to the Committee, attend its meetings and answer questions posed;
- to invite other persons to attend meetings of the Committee to provide information and/or answer questions;
- to make recommendations and provide reports to relevant decision-makers, including the Council's Executive and commissioners of NHS and Public Health-funded services, on matters within their remits. The Council's Executive and commissioners of NHS and Public Health-funded services have a duty to respond in writing to such recommendations; and
- to be consulted by commissioners of NHS and Public Health-funded services when there are proposals for substantial developments or variations to services, and to make comment on those proposals. In certain circumstances, the Committee has the power to refer decisions about substantial developments or variations in health services to the Secretary of State.

3.3 The Committee sets and manages its own work programme for its Scrutiny activity. Business on the work programme must have a clear link to the Committee's roles and responsibilities, and it should be ensured that each item has set objectives and desired outcomes to achieve added value. Once business has been identified, the scheduling of items should be timely, sufficiently flexible so that issues that arise as the year progresses can be considered appropriately, and reflect the resources available to support the Committee's work. It is recommended that there are a maximum of two substantive items scheduled for each Committee meeting, so that enough time can be given to consider them thoroughly.

3.4 The current work programme for the 2023/24 municipal year is attached, and the Committee is asked to review the business and make any amendments that are needed. Potential issues raised by Committee members to date are regularly scoped for scheduling in consultation with the Chair, the relevant senior officers and partners, and the Portfolio Holders with the appropriate remit.

4 List of attached information

4.1 Health and Adult Social Care Scrutiny Committee Work Programme 2023/24

5 Background papers, other than published works or those disclosing exempt or confidential information

5.1 None

6 Published documents referred to in compiling this report

6.1 [Nottingham City Council's Constitution](#), Article 9 and Article 11

7 Wards affected

7.1 All

8 Contact information

8.1 Adrian Mann, Scrutiny and Audit Support Officer
adrian.mann@nottinghamcity.gov.uk

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**Health and Adult Social Care Scrutiny Committee
Work Programme 2023/24**

Meeting	Items
<p>14 September 2023</p>	<ul style="list-style-type: none"> • Appointment of the Vice Chair To appoint the Committee's Vice Chair for the 2023/24 municipal year • Committee Terms of Reference To note the Committee's Terms of Reference • Recovering and Sustaining General Practice To review the local activity to recover access and sustain General Practice in the context of the national delivery plan for recovering access to primary care • Quality Accounts 2022/23 To note the comments submitted to the Quality Accounts 2022/23
<p>12 October 2023</p>	<ul style="list-style-type: none"> • Adult Social Care Winter 2023/24 Preparedness To scrutinise how lessons learnt from winter 2023 are being used to inform planning and decision-making for managing pressures in winter 2024 • Adult Social Care Transformation Programme To scrutinise progress in the delivery of Adult Social Care transformation • Tomorrow's Nottingham University Hospitals NHS Trust Programme To receive an update on the progress of the Tomorrow's NUH programme, including plans for public consultation

Meeting	Items
<p>16 November 2023</p>	<ul style="list-style-type: none"> • Nottingham City Safeguarding Adults Board Annual Report 2022/23 To consider the Safeguarding Adults Board's latest Annual Report • Nottingham University Hospitals NHS Trust – Maternity Services and Well-Led To review the progress on addressing service issues since the last update and the response to the findings of the most recent Care Quality Commission inspections
<p>14 December 2023</p>	<ul style="list-style-type: none"> • Tomorrow's Nottingham University Hospitals NHS Trust – Proposed Public Consultation To review the development of the upcoming public consultation on the Tomorrow's NUH programme
<p>18 January 2024</p>	<ul style="list-style-type: none"> • New Health Scrutiny Regulations and Statutory Guidance To note the changes to the powers of referral to the Secretary of State in relation to the substantial variation of NHS services • Impact of the Proposed 2024/25 Budget on Adult Social Care To review the 2024/25 Budget proposals and consider their potential impact on the Council's delivery of Adult Social Care services
<p>15 February 2024</p>	<ul style="list-style-type: none"> • Nottingham University Hospitals NHS Trust – Workforce Inclusion Strategy To consider the intended outcomes and timelines of NUH's new workforce strategy • Pilot Care Quality Commission Care Act Assessment – Response to Findings To review the findings of and response to the CQC's pilot assessment of how the Council is meeting its Adult Social Care duties

Meeting	Items
14 March 2024	<ul style="list-style-type: none"><li data-bbox="517 272 1809 379">• Mental Health Crisis Services Provision To review the current service and support offer to Nottingham residents in mental health crisis<li data-bbox="517 424 1845 531">• Access to Dentistry To consider the ICB's approaches to improving access to dentistry as part of its new remit, and the partnership work in place to develop good oral public health
11 April 2024	<ul style="list-style-type: none"><li data-bbox="517 611 1854 718">• Talking Therapies and the Step 4 Psychology Service – Health Inequalities Approach To review the outcomes of the Talking Therapies service in addressing health inequalities, and the effectiveness of onward referrals<li data-bbox="517 762 1832 869">• Ambulance Waiting Times To review the local performance issues regarding waiting times for an ambulance and the system-wide approach to addressing these

Potential Items to be Scheduled

- Co-Existing Substance Misuse and Mental Health Needs Support [PH]
- Nottinghamshire Sexual Violence Support Services [CS/OPCC]
- Public Health Grant and Co-Production with Citizens [PH]
- Joint Health and Wellbeing Strategy Impact [PH]
- Adult Social Care Transformation Programme – Organisational Development and Workforce Strategy [ASC]
- Improving Uptake of Childhood Vaccinations – Joint Funding Activity [PH]
- Mental Health Transformation Programme [ICB]

Other Activity

- Discussion with the Care Quality Commission on its inspection of hospital maternity services (**6 December 2023**)
- Consideration of the Council's 2024/25 budget proposals in relation to Adult Social Care (**12 January 2024**)
- Discussion with Healthwatch on the implementation of its new strategy (**February 2024**)
- Reflections on the 2023/24 Work Programme (from **14 March 2024**)
- Agreement of the approach to the 2023/24 Quality Accounts (**11 April 2024**)
- Nottingham City Safeguarding Adults Board – Annual Report (**November 2024**)